



Investor Presentation

April 2025



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Who We Are

**Consolidator of Aerospace and Defense Component Technologies
Positioned in Attractive, Growing Aerospace and Defense Markets**

Share Price <i>(see notes)</i>		C\$1.02 (US\$0.74)
Diluted Shares Outstanding	(000's)	15,540
Market Capitalization	(US\$000's)	11,190
Net Cash (Debt) <i>(see notes)</i>	(US\$000's)	2,992
Cal Nano Investment <i>(see notes)</i>	(US\$000's)	3,570
TEV	(US\$000's)	4,630
TEV / Adj. EBITDA		3.0x

TTM Revenue (Q4 2024)	(US\$000's)	15,875
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TTM Adj. EBITDA (Q4 2024)	(US\$000's)	1,540
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TTM Free Cash Flow (Q4 2024)	(US\$000's)	1,844
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Notes:
Please refer to the Company's fourth quarter fiscal 2024 Management Discussion and Analysis for financial term definitions and notes
Market data as of April 17, 2025; Balance sheet figures as of Dec 31, 2024
Financial performance metrics based on Company's fourth quarter fiscal 2024 results
Figures expressed are rounded values and may not foot

History | Notable Milestones



Investment Considerations



Long History of Quality and Reliability in Attractive Aerospace and Defense Industry

- Aircraft Build Rate Increases
- Brand Recognition Among Tier 1s and Primes
- Niche Products Addressing Specialty Applications
- High Switching Costs Leads to Recurring Business



Profitable and Capital Efficient Business Model

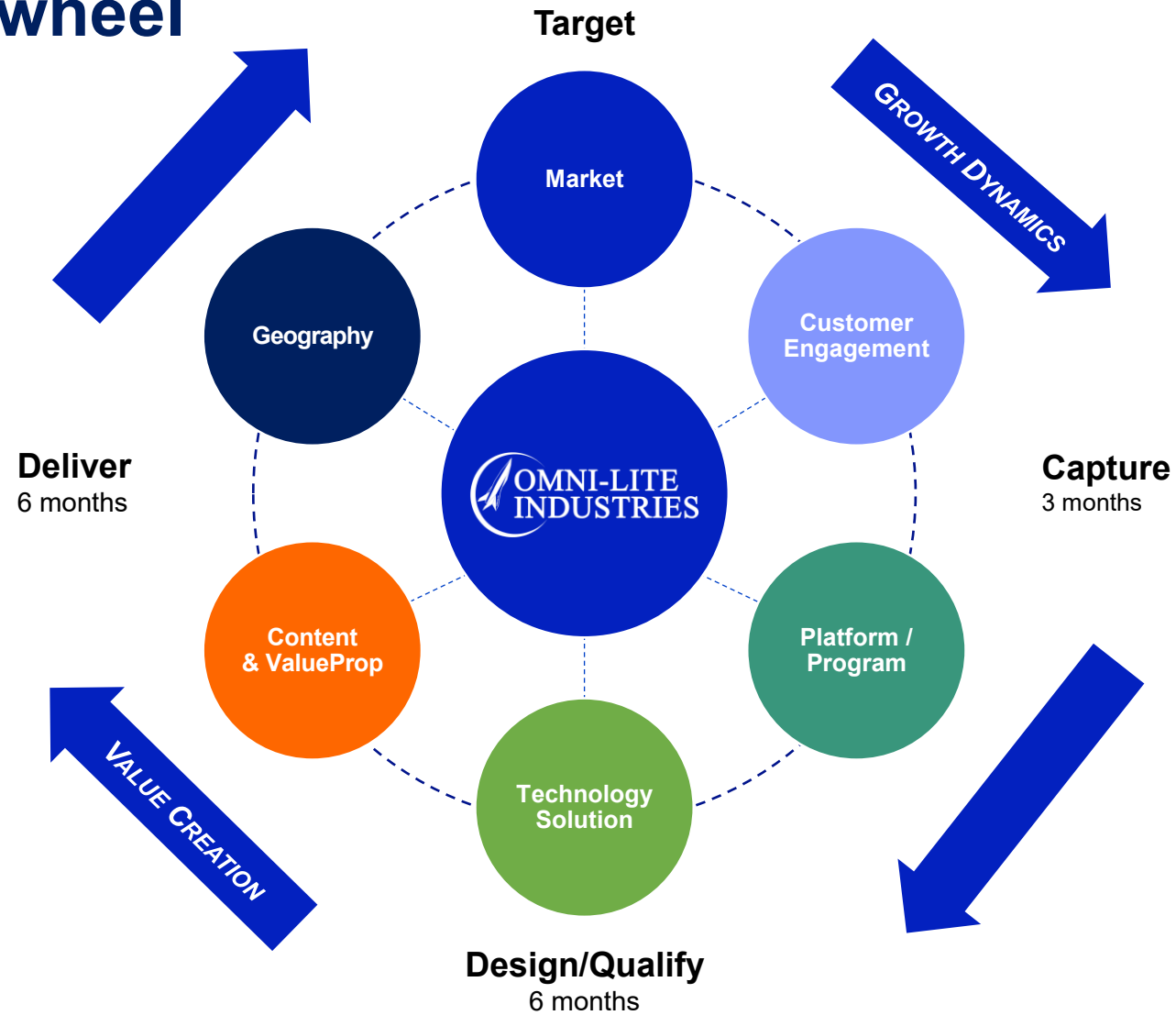
- Low Capital Investment
- Prolific Use of Shared Business Systems Across Entire Organization
- Deliver Significant Positive Operating and Financial Leverage



Scalable Platform Through Consolidation Opportunities

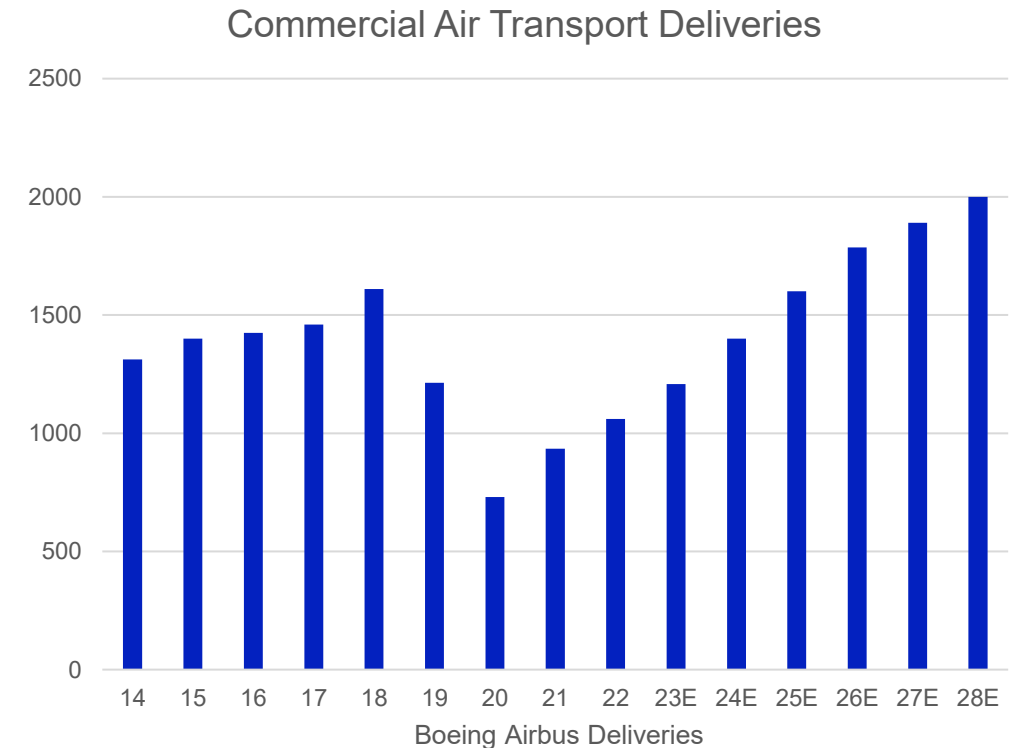
- Large Fertile Landscape of Small Acquisition Targets
- Resources to Acquire Complementary Products and Technologies with High Incremental Margin Profile
- Accretive Cash Flow Impact Targeting ROIC Thresholds

Omni-Lite Flywheel

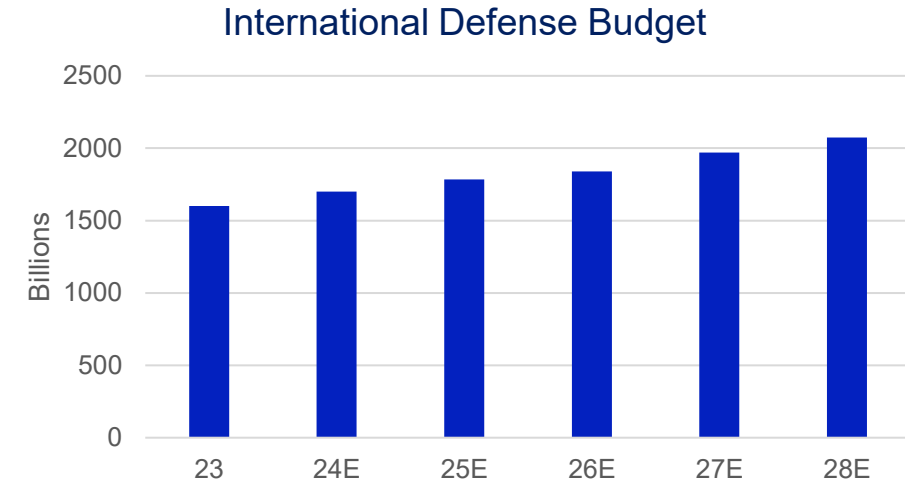
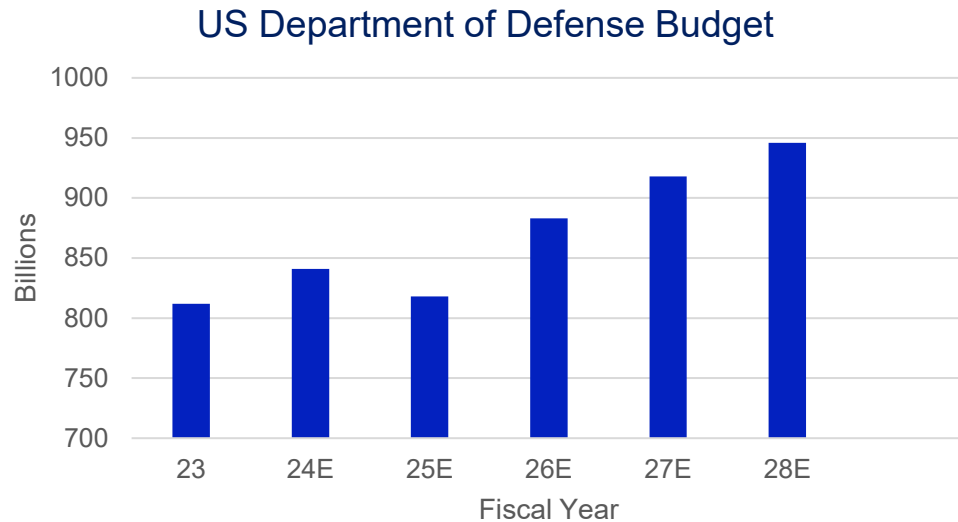


Industry Landscape | Commercial Aerospace Market

High Quality Suppliers like Omni-Lite Will Play an Increasingly Important Role to Meet Delivery Schedules for Line Production and After-Market Requirements



Industry Landscape | Defense Market



National and Global Security a High Priority and Will Drive Technology and Readiness Requirements Resulting in Demands for Increased Fiscal Spending Budgets

Defense Electronics Modernization Driving System and Sub-System Upgrades to Maintain and Extend Competitive Advantages and Readiness

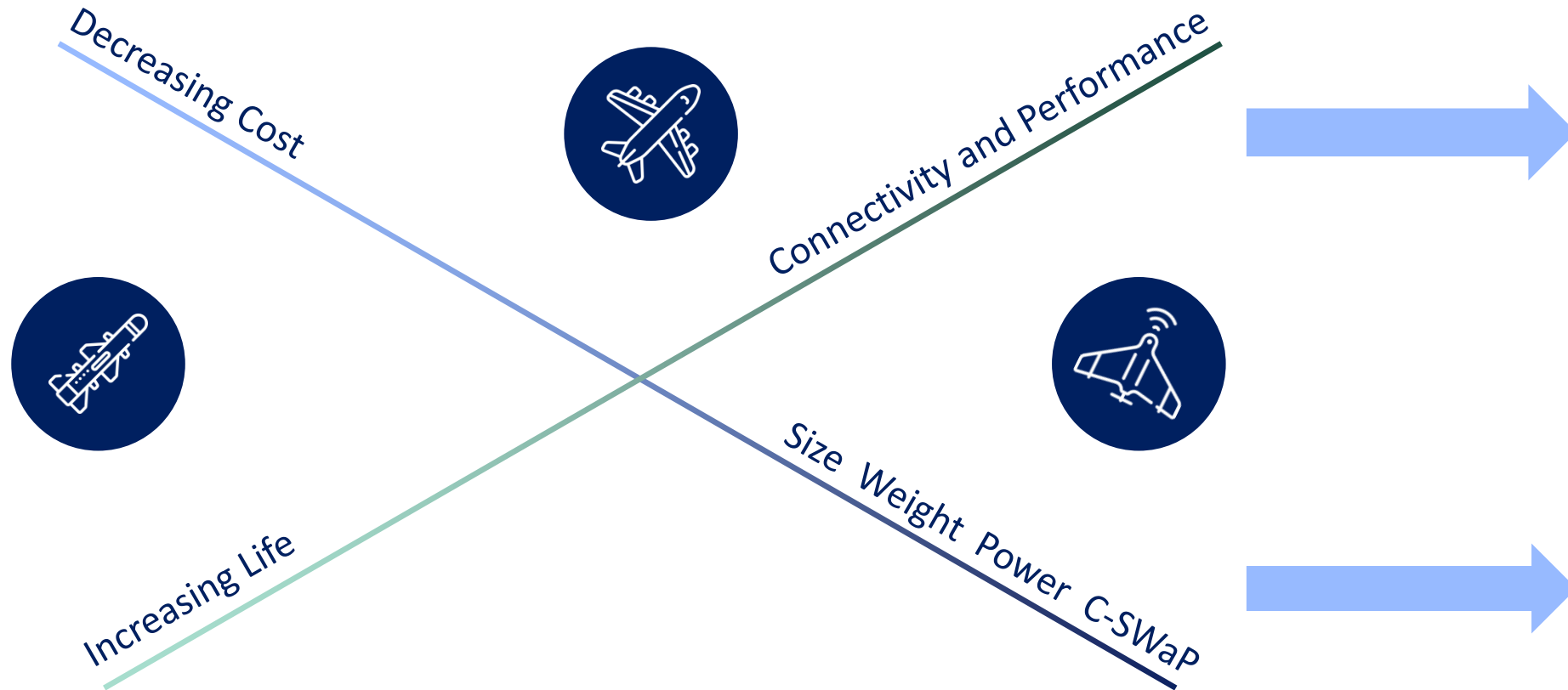
Programs of Record

- PAC 3
- Typhoon Eurofighter
- Longbow LCS
- JSF
- PATRIOT

Source: U.S. DOD Defense Budgets (excludes supplementals), Aerodynamic Advisory, Aviation Week

Industry Landscape | Technology Trends

Increasing use of lightweight high strength rugged materials and proliferation of electronic sensors enabling higher performance longer lived systems is driving demand for our component technology



Component Manufacturing | Market Challenges

Omni-Lite is Ideally Positioned to Address Industry Challenges Utilizing Automation Technologies and its Ability to Respond and Execute Quickly



Large Footprint Suppliers are Looking to Outsource Specialized Manufacturing Due to Skilled Labor Shortage.



Industry Looking for Streamlined, More “Out of the Box” Component Solutions



Industry Need for On-Shore, Reliable Producers of Specialty Components to Mitigate Supply Chain Bottlenecks and Insecurity of Supply

Product and Customer Profile

Market	Products	Customer	End Customer	Platform
Aerospace & Defense	Structural and Non Structural Components	  	 	
	Jet Engine Components Fuselage Components	 	 	
	RF Microwave Sensor Components	  		
Industrial	Oil and Gas Mining Nuclear Electric	   		
Automotive	External Drive Train and Engine Components	 	 	 

Metal Forming

What We Do

We transform high strength wire stock into complex shaped fastener components



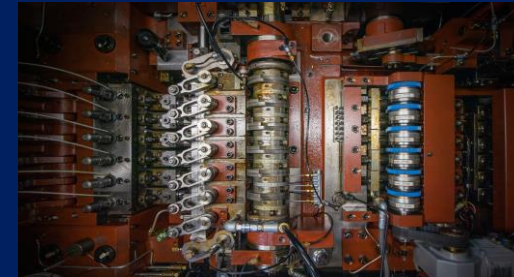
Why We Do It

To fulfill the need for hundreds of millions of high strength fastener components consumed annually with the production and maintenance of military and commercial aircraft



How We Do It

We run automated multi-station forming machines configured with engineered tooling and force controls producing tens of thousands of parts per hour



Investment Casting

What We Do

We transform high strength molten metal into complex shaped jet engine components



Why We Do It

To fulfill the need for millions of high strength components consumed annually with the production of military and commercial jet engines



How We Do It

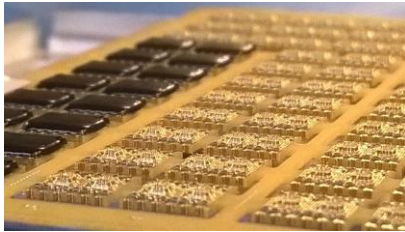
We run automated lost wax Casting Process utilizing engineered tooling and Robotics producing tens of parts per hour



Micro Electronics

What We Do

We design and manufacture RF & Microwave sensor electronic sub-components



Why We Do It

To fulfill the need for millions of high speed lightweight sensor electronics consumed manufacturing Radar and Electronic Warfare systems worldwide



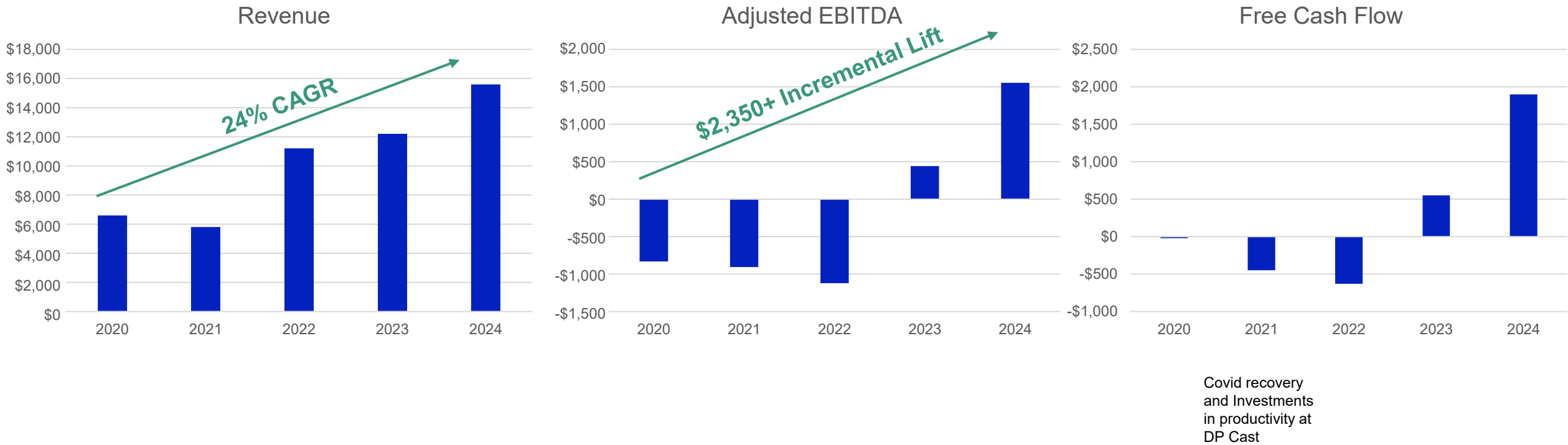
How We Do It

We integrate discrete SMT and die components into standard footprint functional electronic subcomponent at production rate of hundreds of parts per hour



Financial Overview | Demonstrative Results through Solid Execution

(US\$000s, except per share data)



(1) Please refer to the Company's fourth quarter fiscal 2024 Management Discussion and Analysis for financial term definitions and notes

Financial Overview | Financial and Value Creation Target Parameters

	FY 2022	FY 2023	FY 2024	Target Parameter
Revenue Growth	93.2%	11.4%	28.0%	Double Revenue every 3 to 4 years
Gross Margin	0.2%	14.9%	18.6%	50%
Adj. EBITDA Margin ⁽¹⁾	nm	3.6%	9.7%	25%

• ROIC in Excess of Weighted Average Cost of Capital •

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Focus on Profitable Growth and Shareholder Returns

**Positioning the Business to
Achieve Double Digit Returns**

