

Investor Presentation
May 2024



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Who We Are

Our Mission and Value Proposition

Trusted and Experienced Supplier of Critical Components That Matters to Our Stakeholders

Delivering Superior Performance

Positioned in Attractive, Growing Commercial and Defense Aerospace and Industrial Markets

At A Glance

2023 Financial Results⁽¹⁾ (US\$000s, except per share data)

Revenue	Adjusted EBITDA	Free Cash Flow	Backlog
\$12,407	\$445	\$534	\$7,077

First Quarter (LTM) 2024 Financial Results⁽¹⁾ (US\$000s, except per share data)

Revenue	Adjusted EBITDA	Free Cash Flow	Backlog
\$13,963	\$1,407	\$436	\$6,490

Capital Stack⁽²⁾ (US\$000s, except per share data)

Market Cap	TEV	Net Cash (Debt)	Shares Out
\$12,005	\$7,760	\$1,106	15,413
■ $TEV / EBITDA \cdot 5.5x$ ■ CalNano Investment · \$3,140			Est. / IPO
			1992 / 1997

(1) Please refer to the Company's first quarter fiscal 2024 Management Discussion and Analysis for financial term definitions and notes

(2) Based on market data as of May 17, 2024, and Company's first quarter fiscal 2024 results; figures expressed are rounded values and may not foot

Strategic and Tactical Levers**Attractive Industry &
Growth Prospects**

Growing Backlog with Strengthening Margins

Bookings on High Value Programs with Improved Pricing

Commercial Aerospace Market Growth and a Durable and Well-Funded Defense Sector

**Competitive Cost Structure
and Differentiated
Operating Model**

Focused on Execution and Driving Productivity and Margin Lift

First-Class Process Technologies and Operational Systems Leading to a Competitive Moat

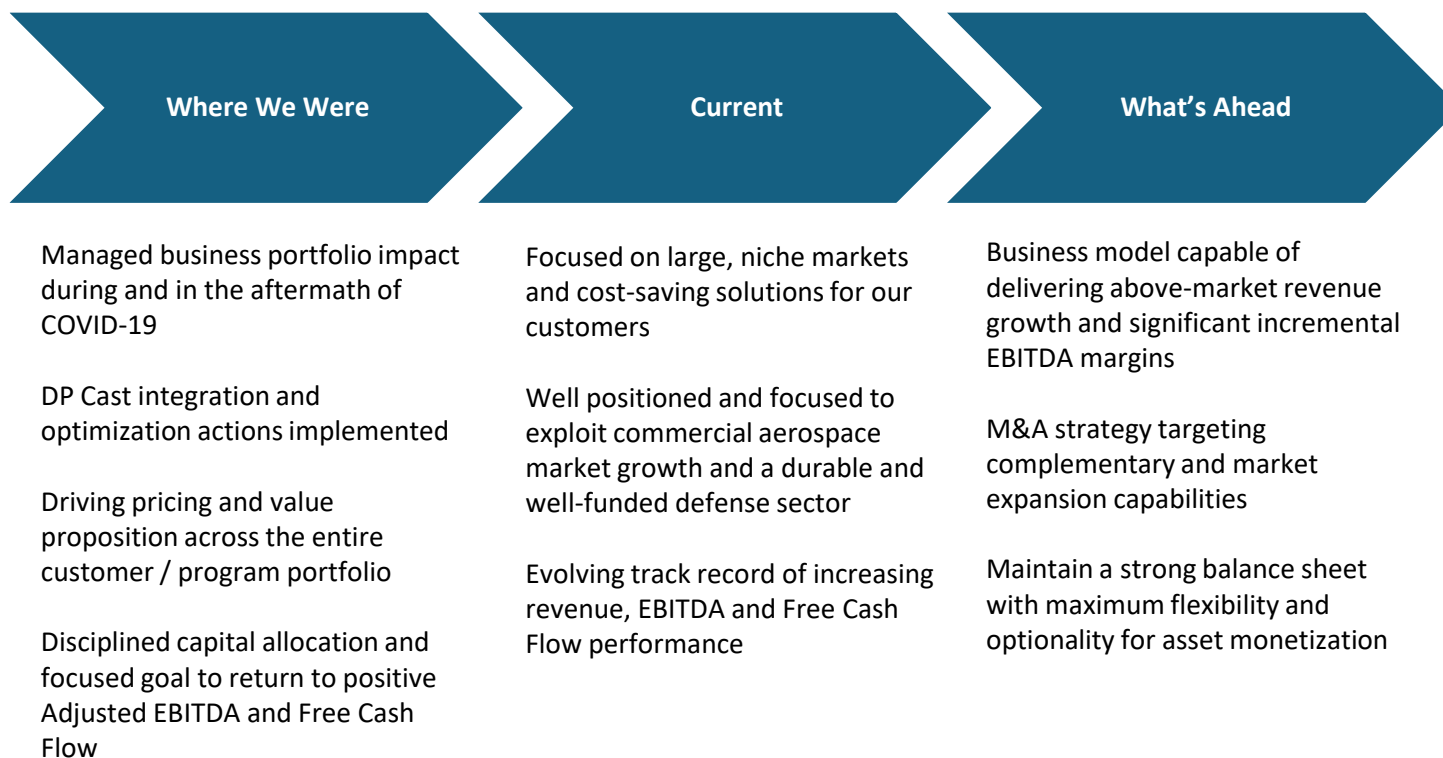
Scalable Operations Drives Efficient and Durable Performance

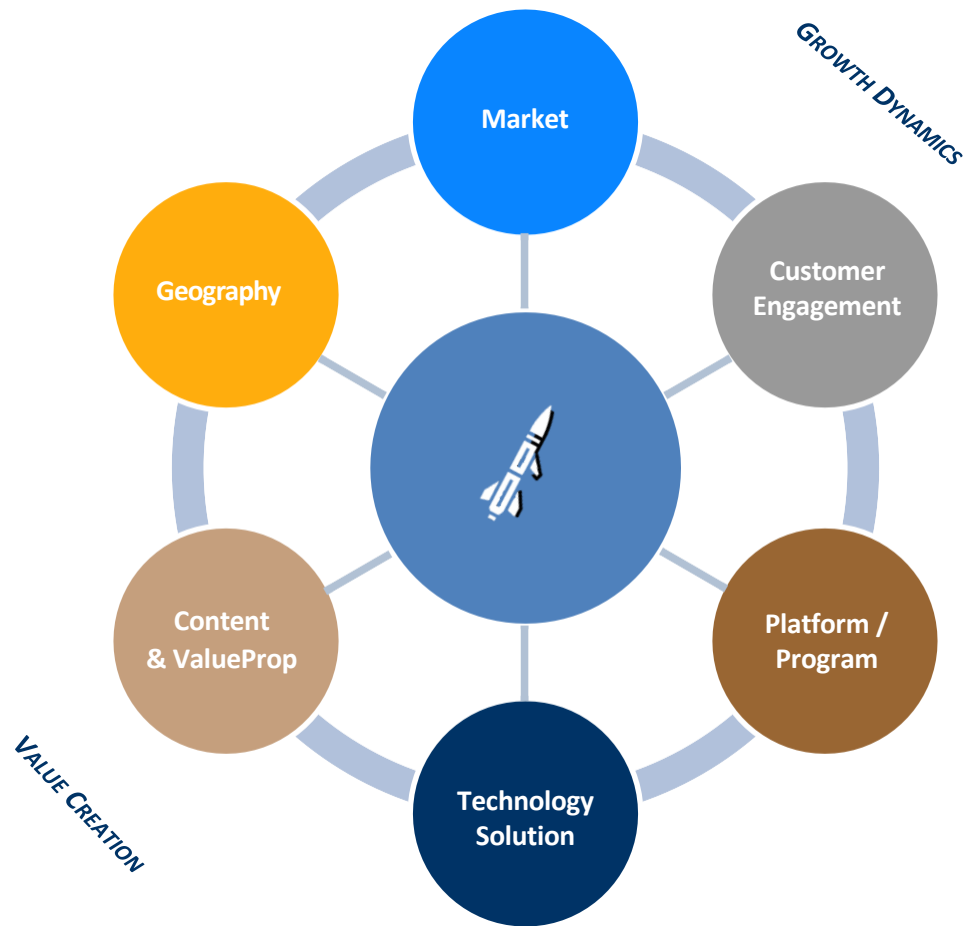
**Enhanced Financial Profile
& Strong Management**

Revenue Growth and Earnings Expansion Visibility; Organic & Inorganic Levers to Exploit

Focused on Cash Flow Returns in Excess of Cost of Capital

Proven and Experienced Management Team

Where We Were | Where We're Going

Omni-Lite Flywheel

Industry Landscape | Commercial Aerospace Market

The global commercial aerospace market recovery is well underway from the depths of the COVID-19 pandemic

Global air travel demand has reached or exceeded pre-pandemic levels; particularly, in the North American and European markets; China continues to lag but is expected to return to its historical growth trajectory

Commercial aircraft backlog in excess of 13,000 new aircraft, and it's estimated that over 40,000 total aircraft will be in service by 2032

Demand for high-efficiency platforms represent a large proportion of current backlog and will buttress production growth rates through the end of this decade and beyond

Despite recent Boeing and certain supply chain challenges, the market represents a substantial long-cycle growth opportunity

High quality suppliers like Omni-Lite will play an increasingly important role to meet delivery schedules for line production and after-market requirements

Industry Landscape | Defense Market

National and global security a high priority and will drive technology and readiness requirements resulting in demands for increased fiscal spending budgets

High risk conflicts and uncertainties surrounding Middle East and Ukraine; Russia and Chinese power projection

Defense electronics modernization driving system and sub-system upgrades to maintain and extend competitive advantages and readiness

Access and integration of commercial technology for defense applications that will deliver innovation and outperformance

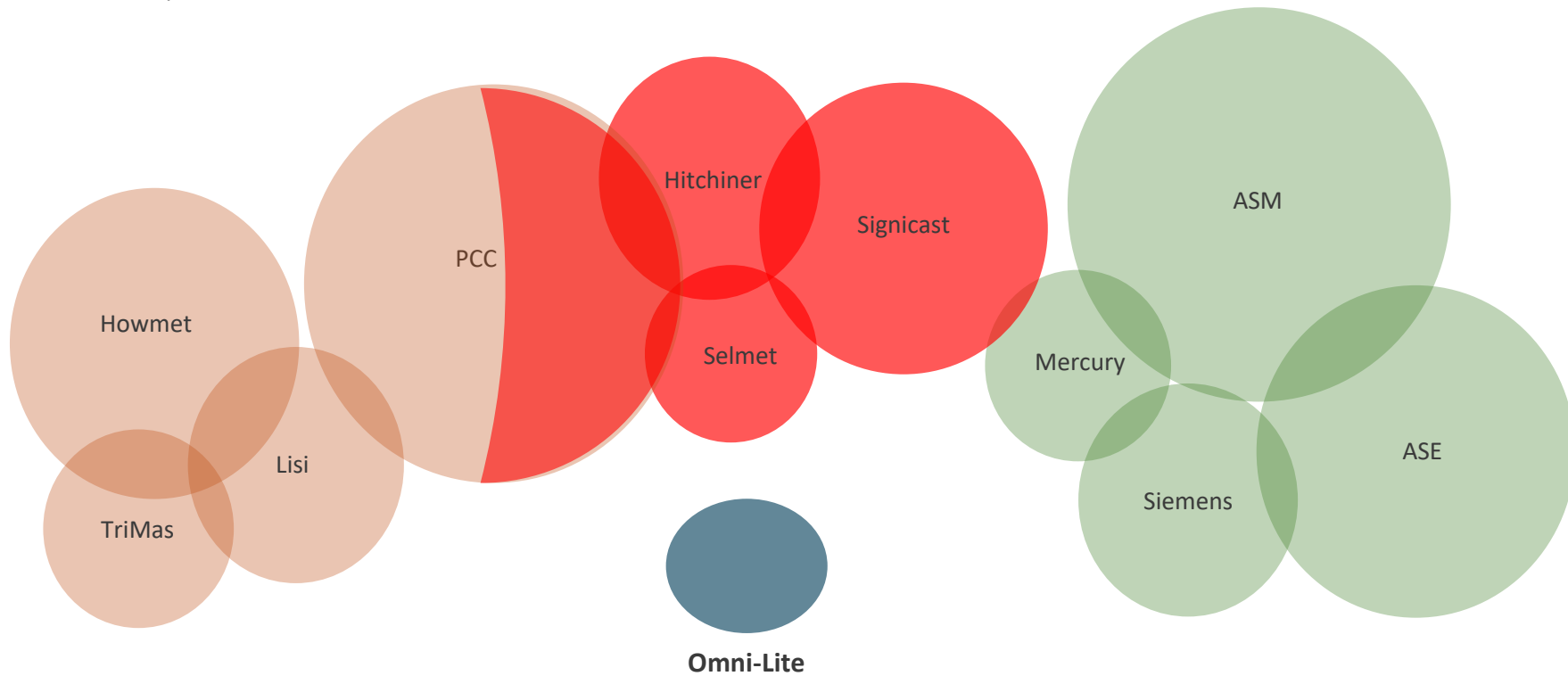
Continued onshoring of capacity and capability to meet the needs of trust, security and assurance

Industry Landscape | Competitive Moat

Recognized as a Trusted, Technically Supportive Supplier to Tier 1 Aerospace and Defense Players

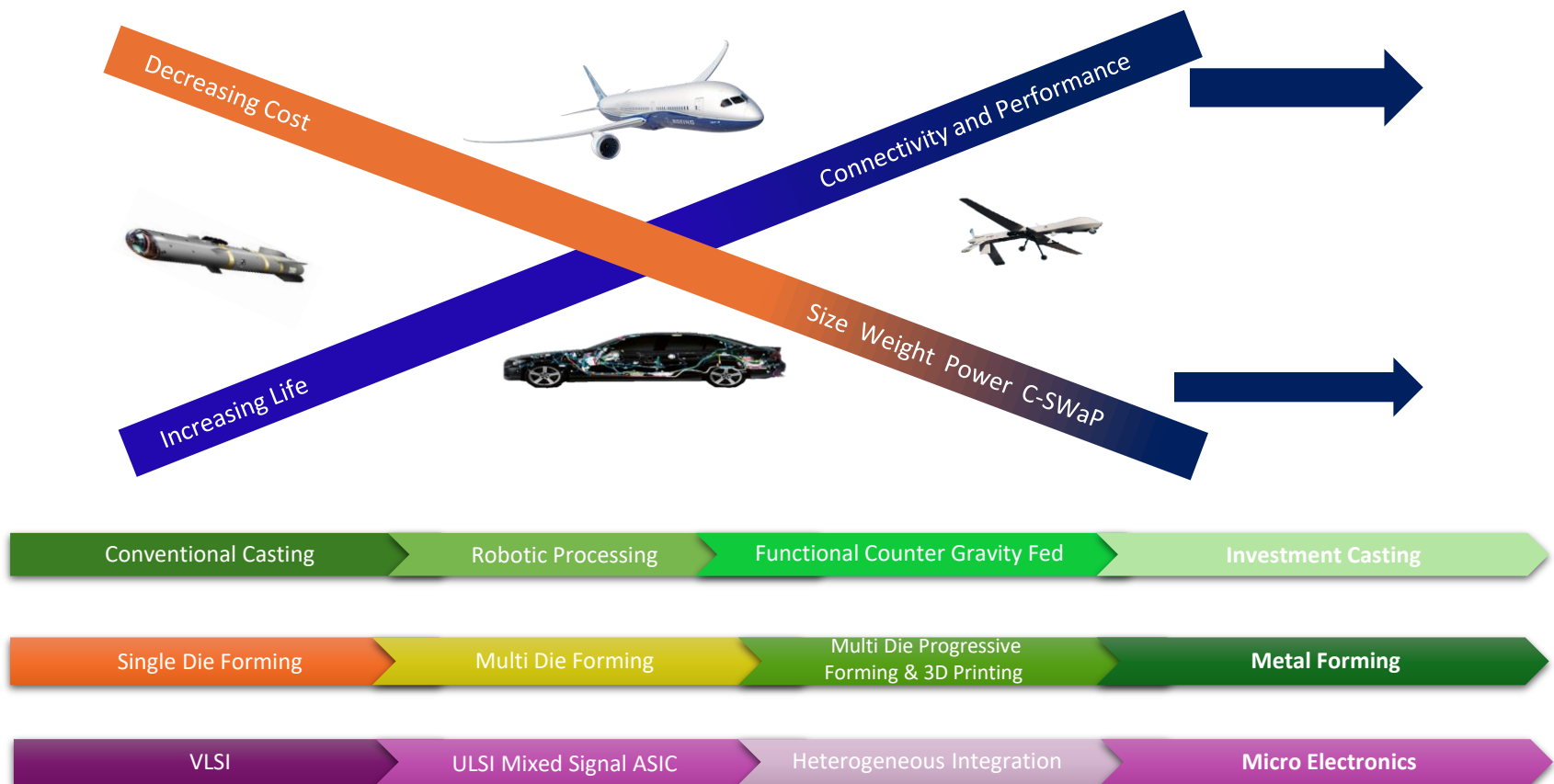
Superior Capability to Produce Specialty Engineered Components Predominately Existing at the Tier 1's and the Largest Merchant Suppliers

Outperform our Customers in Our Niches and Ability to Design/Produce Quickly With High Reliability is the Underpinning of Our Competitive Position



Industry Landscape | Technology Trends

Increasing use of lightweight alloys form-to-net shape manufacturing Increasing electronics content higher level integration driving demand for our component technology



State of the State | Component Manufacturing

Omni-Lite is ideally positioned to address industry challenges utilizing automation technologies



Large footprint manufacturers are looking to outsource specialized manufacturing due to skilled labor shortage

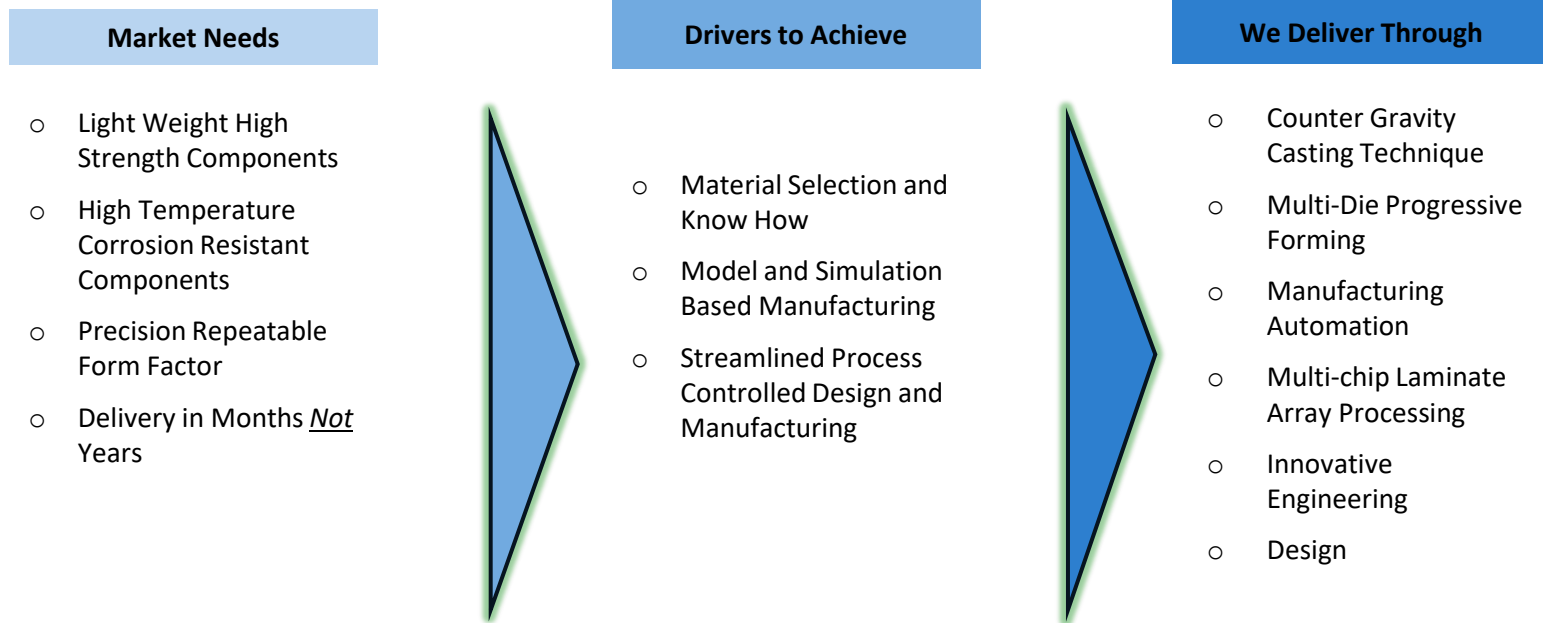


Industry looking for streamlined component solutions, more “out of the box”






























Industry need for on shore, reliable producers of specialty components to mitigate supply chain bottlenecks

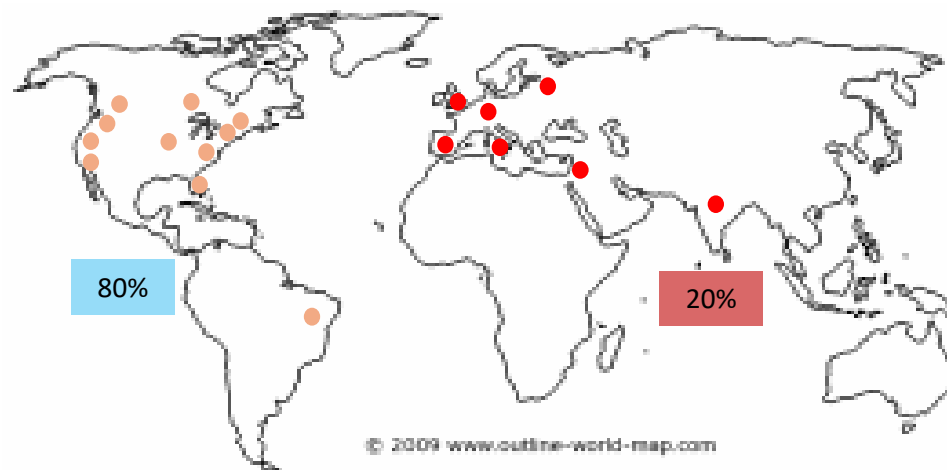
Go To Market Approach and Model



Product and Customer Profile

Market	Products	Customer	End Customer	Platform
Aerospace & Defense	Structural and Non Structural Components	  	 	
	Jet Engine Components Fuselage Components	  	 	
	RF Microwave Sensor Components	  		 
Industrial	Oil and Gas Mining Nuclear Electric	   		
Automotive	External Drive Train and Engine Components	 	 	 

Global Customer Base

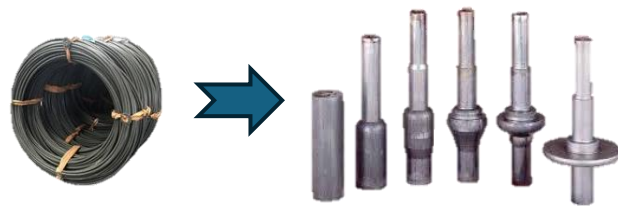


- 25+ Years Supplying Components to Aerospace and Defense Industry
- 15+ Country Global Footprint

Metal Forming

What We Do

We transform high strength wire stock into complex shaped fastener components



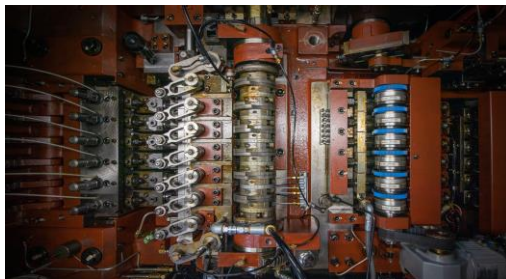
Why We Do It

To fulfill the need for hundreds of millions of high strength fastener components consumed annually with the production and maintenance of military and commercial aircraft



How We Do It

We run automated multi-station forming machines configured with engineered tooling and force controls producing tens of thousands of parts per hour



Investment Casting

What We Do

We transform high strength molten metal into complex shaped jet engine components



Why We Do It

To fulfill the need for millions of high strength components consumed annually with the production of military and commercial jet engines



How We Do It

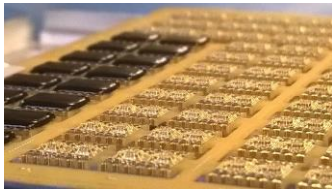
We run automated lost wax Casting Process utilizing engineered tooling and Robotics producing tens of parts per hour



Micro Electronics

What We Do

We design and manufacture RF & Microwave sensor electronic sub-components



Why We Do It

To fulfill the need for millions of high speed lightweight sensor electronics consumed manufacturing Radar and Electronic Warfare systems worldwide



How We Do It

We integrate discrete SMT and die components into standard footprint functional electronic subcomponent at production rate of hundreds of parts per hour



Financial Overview | Financial and Value Creation Target Parameters

	FY 2023	Q1'FY 2024	LTM 2024 ⁽¹⁾	Target Parameter
Revenue Growth	11.4%	57.0%	21.6%	50% (25% Inorganic)
Gross Margin	14.9%	28.6%	19.5%	50%
Adj. EBITDA Margin ⁽²⁾	3.6%	20.6%	10.1%	25%

- ROIC in Excess of Weighted Average Cost of Capital •

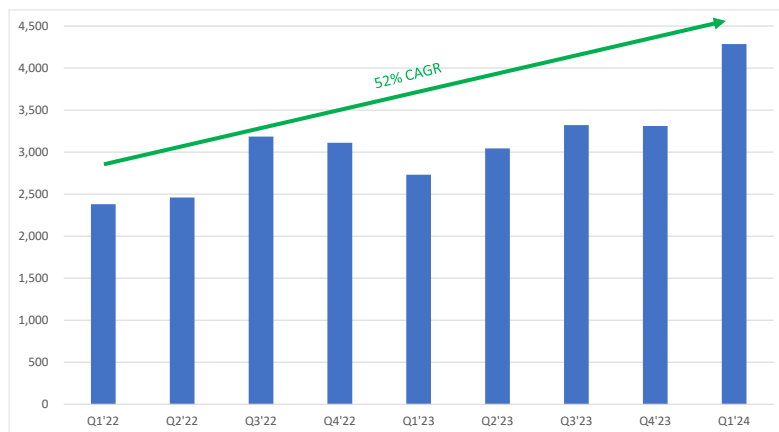
(1) Represents the last (trailing) twelve months ended March 31, 2024

(2) Please refer to the Company's first quarter fiscal 2024 Management Discussion and Analysis for financial term definitions and notes

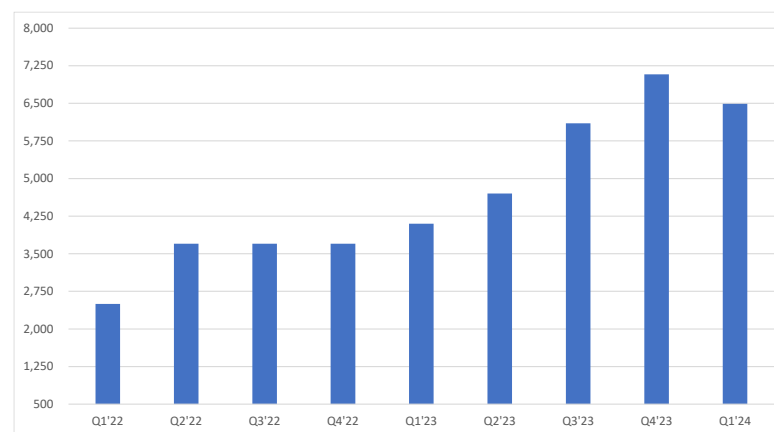
Financial Overview | Demonstrative Progress through Solid Execution

(US\$000s, except per share data)

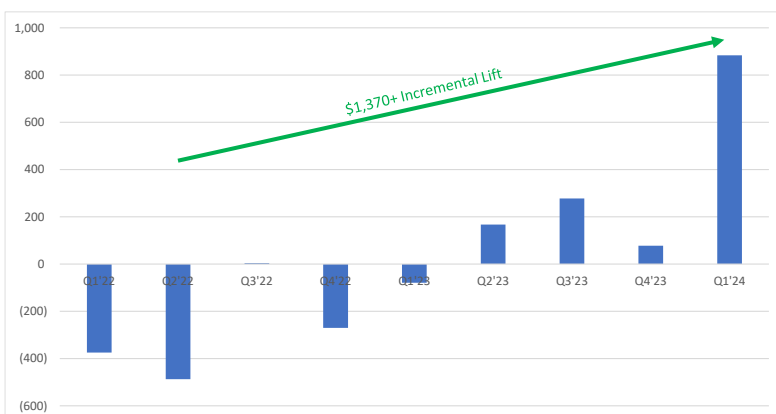
Revenue



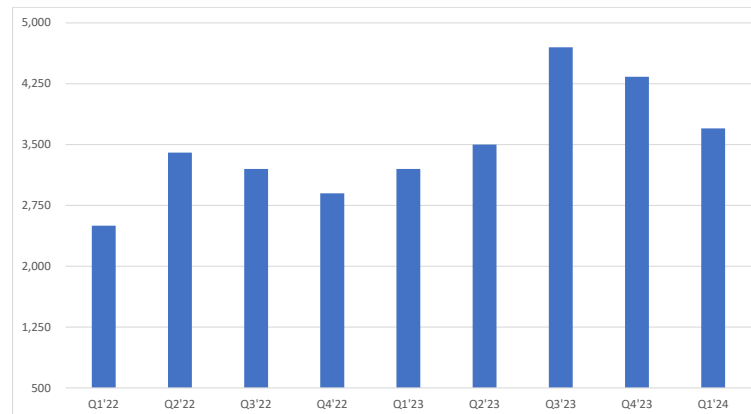
Backlog



Adj. EBITDA⁽¹⁾

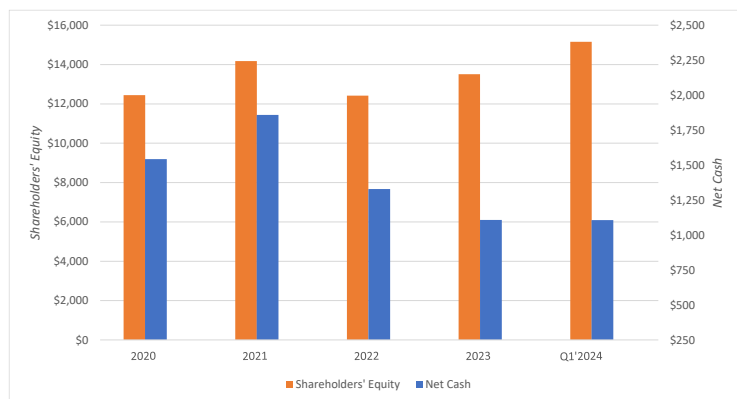
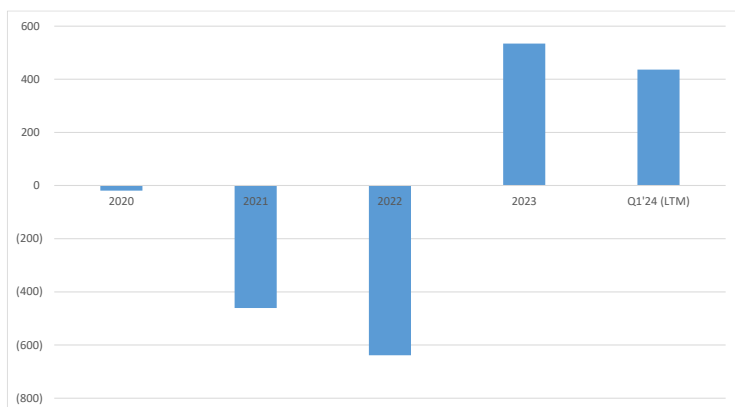
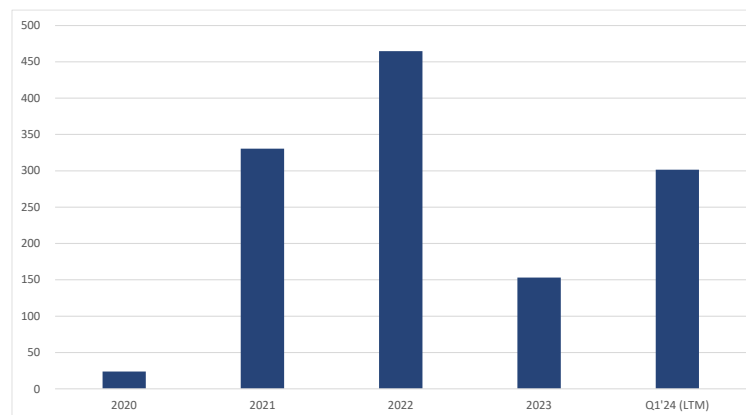


Bookings



Quarter-over-Quarter Timing Effects

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Financial Overview | Balance Sheet and Adjusted Free Cash Flow⁽¹⁾ Pathway*(US\$000s, except per share data)***Net Cash and Shareholders' Equity****Adj. Free Cash Flow⁽¹⁾****Capital Expenditures**

(1) Please refer to the Company's first quarter fiscal 2024 Management Discussion and Analysis for financial term definitions and notes

Focus on Profitable Growth and Shareholder Returns

Positioning the Business to Achieve Double Digit Returns



OPPORTUNITY HIGHLIGHTS



Provider of Aerospace and Defense Components & Technology with a Long History of Quality and Reliability

- 25+ years Industry Operations
- Brand Recognition Among Tier 1 Companies
- Niche Products Addressing Specialty Applications



Profitable and Capital Efficient Business

- 25%+ CAGR
- Positive Operating Leverage Expansion
- Efficient Capex Requirements



Potential for Significant Upside Aircraft Build Rates and Adoption of New Components Address Size Weight & Power

- New Components Manufactured Near Net Shape Removes Machine Time Setup Improves Throughput
- GaN Advanced Radar Sensor Products



OMNI-LITE
INDUSTRIES